KLESTADT WINTERS JURELLER SOUTHARD & STEVENS, LLP Tracy L. Klestadt Stephanie R. Sweeney 200 West 41<sup>st</sup> Street, 17<sup>th</sup> Floor New York, NY 10036 Tel. (212) 972-3000 Fax. (212) 972-2245

Hearing Date: January 19, 2017 at 1:30 pm.

Proposed Attorneys for the Debtor

In re:

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

CHOXI.COM, INC, : Case No. 16-13131 (SCC)

:

Chapter 11

Debtor. :

# AFFIDAVIT OF BLANCHE ZELMANOVICH OF CBIZ ACCOUNTING, TAX & ADVISORY OF NEW YORK, LLC, AS PROPOSED JOINT FINANCIAL ADVISORS TO THE DEBTOR AND THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS

STATE OF NEW YORK	)	
	)	SS
COUNTY OF NEW YORK	)	

Blanche Zelmanovich, being duly sworn, says:

1. I am a Managing Director of CBIZ Accounting, Tax & Advisory of New York, LLC, proposed joint financial advisors to Choxi.com, Inc. ("Debtor"), as Debtor and Debtor in possession, and the Official Committee of Unsecured Creditors (the "Committee") in this case. I submit this affidavit ("Affidavit") in support of the Debtor's Motion (the "Motion") Pursuant to Sections 105(a), 332 and 363 of the Bankruptcy Code and Bankruptcy Rules 2002 and 6004 for an Order Approving License Agreement on a Final Basis or Sale to Successful Bidder Free and

Clear of All Liens, Claims and Encumbrances [Docket No. 11]. I am fully familiar with the matters discussed herein.

- 2. I attended the Auction held at the offices of Klestadt Winters Jureller Southard & Stevens, LLP on January 12, 2017 at the request of the Debtor's Chief Restructuring Officer ("CRO"), Debtor's proposed counsel, the Committee and proposed Committee counsel. Prior to the Auction, I was provided copies of (i) each of the bids received from N.D. Gems Inc. and 9<sup>th</sup> LLC (collectively, the "Stalking Horse Bidder") and Creek Equity Partners, LLC ("Creek Equity") and (ii) supporting financial information provided by each of the bidders.
- 3. For the Stalking Horse Bidder, I was provided with September 30, 2016 balance sheets and 2015 tax returns for each of N.D. Gems LLC, 9th LLC, and their affiliate Lucent Jewelers Inc. (collectively, the "Stalking Horse Entities").
- 4. For Creek Equity, I was provided 2015 tax returns and a December 31, 2016 balance sheet for The Source Force, LLC ("Source Force"), an affiliate of Creek Equity, as guarantor of a portion of the Creek Equity bid.
- 5. During the Auction, in consultation with the Debtor's CRO and proposed counsel, the Committee and its proposed counsel, I analyzed each bid and determined that the Creek Equity bid provided \$2.23 million more cash over the life of the license agreement as compared to the Stalking Horse Bidder's bid. In addition, the Creek Equity bid provided \$1.03 million more in cash in Year 1 as compared to the Stalking Horse Bidder's bid. After taking into account the Stalking Horse Bidder's subordination of their alleged secured claim, I determined that the Creek Equity bid still provided \$730,000 more nominal value to the estate.
- 6. The Debtor's CRO additionally requested that I analyze and compare the financial information provided by the Stalking Horse Entities and Source Force. The results of my

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Comparative Income Analysis are reflected in Exhibit A, which demonstrates that Source Force operated at a greater margin and was more profitable than the Stalking Horse Entities in 2015, the only year for which the bidders provided operating information.

- 7. In addition to the foregoing, I reviewed Lexis Nexis searches on each of the Stalking Horse Entities and their principal, Hasmulsh Savalia, the individual principal of those entities, the three individual principals of Creek Equity (Scott Zack, Jeremy Ring, and Greg Spinder) and Source Force. While certain tax liens were of record for one of the Creek Equity principals, they were not deemed to be material in the context of this matter after discussions with the Debtor's CRO and its proposed counsel, and the Committee and its proposed counsel.
- 8. The Debtor's CRO additionally requested that I review and analyze the financial information in light of the arguments made in the Objection of the Stalking Horse Bidder [Docket No. 62] and the Objection of TVII Corp., Bhungalia Family, LLC and Ronak Khichadia (collectively, the "Secured Lenders") [Docket No. 61]. The Secured Lenders argue in their objection that Creek Equity, through Source Force, does not have the wherewithal to satisfy its obligations under the license agreement. However, on an extrapolation of metrics applied consistently to both bidders, the Stalking Horse Entities would be required to generate four times their 2015 sales revenue (to approximately \$56 million) in order to meet its final Year 1 annual minimum guaranteed royalty in full, while Source Force would only need to double its sales revenue (to approximately \$10 million). This is shown in my analysis included on Exhibit A.
- 9. In response to the Secured Lenders' objection that their recoveries would suffer if Creek Equity is the successful bidder and defaults in Year 1, I prepared liquidation analyses. Creek Equity provides more cash in both a high and low liquidation scenario than the Stalking Horse Entities, who would have insufficient assets as demonstrated in the liquidation analyses in

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Exhibit C and Exhibit D. In addition, while the Stalking Horse Entities may have approximately

\$11 million of inventory while Creek Equity (through Source Force) reports \$2.5 million, the

Stalking Horse Entities have over \$12 million in accounts payable, while Source Force has

approximately \$50,000 in accounts payable.

10. The Stalking Horse Bidder argues in its Objection that the Stalking Horse

Bidder's bid would provide more money to unsecured creditors than the Creek Equity bid.

However, this analysis is incorrect and fails to take into account the \$2.3 million that must be

paid to the Secured Lenders before payments to unsecured creditors. In fact, as reflected in the

waterfall analysis (Exhibit B), unsecured creditors would receive a minimum of \$2.04 million

under the Creek Equity bid, while they would receive only a minimum of \$1.31 million under the

Stalking Horse Bidder's bid.

/S/ Blanche Zelmanovich

Blanche Zelmanovich, Managing Director

CBIZ Accounting, Tax and Advisory of New York, LLC

Sworn to and subscribed before me this

18<sup>th</sup> day of January, 2017

/s/ Tracy L. Klestadt

Notary Public

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Choxi.com, Inc.

**Comparative Income Analysis** 

For Calendar Year 2015 Source: 2015 Tax Returns

	St	alking Horse				
Description		Entities	%	S	ource Force	%
Income				-	<u> </u>	
Gross Receipts	\$	14,008,559	100.0%	\$	4,272,137	100.0%
Less: Returns & Allowances		(943,438)	-6.7%		(6,901)	-0.2%
Cost of Goods Sold		(10,897,310)	-77.8%		(2,855,094)	-66.8%
Other Income		9,053	0.1%		4	0.0%
Gross Profit	\$	2,176,864	15.5%	\$	1,410,146	33.0%
Total Expenses		1,997,876	14.3%		764,176	17.9%
Net Income	\$	178,988	1.3%	\$	645,970	15.1%

#### **Bidder Breakeven Analysis**

2015 Margin 2015 Expense	15.5% 14.3%		33.0% 17.9%	
Minimum Year 1 <sup>1</sup>	\$ 720,000		\$ 1,500,000	
Breakeven Sales <sup>2</sup>	\$ 56,351,054	100.0%	\$ 9,920,345	100.0%
COGS	 47,594,366	84.5%	 6,645,849	67.0%
Gross Profit	8,756,688	15.5%	 3,274,496	33.0%
Expenses	8,036,688		1,774,496	
Net Income	\$ 720,000		\$ 1,500,000	

<sup>&</sup>lt;sup>1</sup> Excludes the Administrative Fee already deposited into an escrow account.

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<sup>&</sup>lt;sup>2</sup> The break even sales results for the Stalking Horse Entities and Source Force are \$56.3 million and \$9.9 million, respectively. We note that this results in a multiple of 4x and 2.3x for the Stalking Horse Entities and Source Force, respectively.

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# Choxi.com, Inc. Bid Comparison - Final Round

Higher (Lower)

Stalking Horse Bidder	Pers	sonal Guarante	e Di	ropped in Prio	r Ro	und; Cross Co	rpor	ate Guarantee	e Ad	ded	
Subordinated <sup>1</sup>	\$	1,500,000									
Administration Fee	\$	250,000									
		Year 1		Year 2		Year 3		Year 4		Year 5	
Royalty %		12%		10%		8%		6%		4%	
Minimum Guarantee	\$	60,000	\$	60,000	\$	60,000	\$	50,000	\$	50,000	
Annual Minimum Guaurantee	\$	720,000	\$	720,000	\$	720,000	\$	600,000	\$	600,000	\$ 3,360,000
Min. Cash Total by Year	\$	970,000	\$	720,000	\$	720,000	\$	600,000	\$	600,000	\$ 3,610,000

Creek Equity	Cro	ss Corporate G	uara	antee; Secured	l liei	n on Source Fo	rce	and Creek Equ	uity	for first years	min	iimum
Administration Fee	\$	500,000										
		Year 1		Year 2		Year 3		Year 4		Year 5		
Royalty %		12%		10%		8%		6%		4%		
Minimum Guarantee	\$	125,000	\$	80,000	\$	80,000	\$	80,000	\$	80,000		
Annual Minimum Guaurantee	\$	1,500,000	\$	960,000	\$	960,000	\$	960,000	\$	960,000	\$	5,340,000
Min. Cash Total by Year	\$	2,000,000	\$	960,000	\$	960,000	\$	960,000	\$	960,000	\$	5,840,000
Stalking Horse Variance												

(240,000) \$

(360,000) \$

(240,000) \$

\$ (1,030,000) \$

Exhibit B (1) 2 of 7

(360,000) \$ (2,230,000)

<sup>&</sup>lt;sup>1</sup> For purposes of this analysis, the Stalking Horse Bidder's secured claim is considered valid and unchallenged. The Debtor and Committee reserve all rights with respect to the validity and amount of the Stalking Horse Bidder's alleged secured claim.

# Choxi.com, Inc. Bid Comparison Waterfall

#### **Stalking Horse Bidder**

Stanting Horse Blader												
Subordinated <sup>1</sup>	\$	1,500,000										
Admin Fee	\$	250,000										
		Year 1		Year 2		Year 3		Year 4		Year 5		
Royalty %		12%		10%		8%		6%		4%	-	
Annual Minimum Guaurantee	\$	720,000	\$	720,000	\$	720,000	\$	600,000	\$	600,000	\$	3,360,000
Min. Cash Total by Year	\$	970,000	\$	720,000	\$	720,000	\$	600,000	\$	600,000	\$	3,610,000
Estimated Claims at beginning of year												
1st Lien Secured	¢	2,300,000	Ś	1,330,000	Ś	610,000	\$	_	¢	_	¢	2,300,000
2nd Lien Secured	ې خ	2,300,000	ې د	1,330,000	ې د	010,000	ې د	-	ې د	-	ç	2,300,000
	ې خ	25 000 000	ې خ	25 000 000	ې د	25 000 000	ې د	24 900 000	ې د	24 200 000	ې د	25 000 000
GUC	<b>&gt;</b>	25,000,000	\$	25,000,000	\$	25,000,000	\$	24,890,000	\$	24,290,000		25,000,000
Subordinated <sup>1</sup>	\$	1,500,000	\$	1,500,000	\$	1,500,000	\$	1,500,000	\$	1,500,000	\$	1,500,000
Estimated Payments												
1st Lien Secured	\$	970,000	\$	720,000	\$	610,000	\$	-	\$	-	\$	2,300,000
2nd Lien Secured	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
GUC	\$	-	\$	-	\$	110,000	\$	600,000	\$	600,000	\$	1,310,000
Subordinated <sup>1</sup>	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Estimated Claims at year end												
1st Lien Secured	\$	1,330,000	\$	610,000	\$	_	\$	-	\$	-	\$	-
2nd Lien Secured	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
GUC	\$	25,000,000	\$	25,000,000	\$	24,890,000	\$	24,290,000	\$	23,690,000	;	23,690,000
Subordinated <sup>1</sup>	\$	1,500,000	\$	1,500,000	\$	1,500,000	\$	1,500,000	\$	1,500,000	\$	1,500,000

<sup>&</sup>lt;sup>1</sup> For purposes of this analysis, the Stalking Horse Bidder's secured claim is considered valid and unchallenged. The Debtor and Committee reserve all rights with respect to the validity and amount of the Stalking Horse Bidder's alleged secured claim.

Exhibit B (2) 3 of 7

# Choxi.com, Inc. Bid Comparison Waterfall

#### **Creek Equity**

Creek Equity												
Subordinated <sup>1</sup>		N/A										
Admin Fee	\$	500,000										
		Year 1		Year 2		Year 3		Year 4		Year 5		
Royalty %		12%		10%		8%		6%		4%		
Per Year Minimum	\$	1,500,000	\$	960,000	\$	960,000	\$	960,000	\$	960,000	\$	5,340,000
Min. Cash Total by Year	\$	2,000,000	\$	960,000	\$	960,000	\$	960,000	\$	960,000	\$	5,840,000
Estimated Claims at beginning of year												
1st Lien Secured	\$	2,300,000	\$	300,000	۲		۲		۲		ċ	2 200 000
2nd Lien Secured	ې د	1,500,000	۶ \$	•	\$ ¢	840,000	ر ک	-	ې خ	-	ې خ	2,300,000
	ې خ		Τ.	1,500,000	\$	•	\$	-	ې د	-	\$	1,500,000
GUC		25,000,000	\$	25,000,000	\$	25,000,000	\$	24,880,000	\$	23,920,000		25,000,000
Subordinated <sup>1</sup>	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Estimated Payments												
1st Lien Secured	\$	2,000,000	\$	300,000	\$	-	\$	-	\$	-	\$	2,300,000
2nd Lien Secured	\$	-	\$	660,000	\$	840,000	\$	-	\$	-	\$	1,500,000
GUC	\$	-	\$	-	\$	120,000	\$	960,000	\$	960,000	\$	2,040,000
Subordinated <sup>1</sup>	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Estimated Claims at year end												
1st Lien Secured	\$	300,000	\$	-	\$	_	\$	_	\$	_	\$	-
2nd Lien Secured	\$	1,500,000	\$	840,000	\$	_	\$	_	\$	_	\$	-
GUC	\$	25,000,000	\$	25,000,000	\$	24,880,000	\$	23,920,000	\$	22,960,000	\$	22,960,000
Subordinated <sup>1</sup>	\$		\$	-	\$		\$		\$	-	\$	
	Y		~		~		7		~		Y	

<sup>&</sup>lt;sup>1</sup> For purposes of this analysis, the Stalking Horse Bidder's secured claim is considered valid and unchallenged. The Debtor and Committee reserve all rights with respect to the validity and amount of the Stalking Horse Bidder's alleged secured claim.

Exhibit B (2) 4 of 7

# Choxi.com, Inc. Bid Comparison Waterfall

#### **Variance to Stalking Horse**

N/A										
\$ (250,000)										
Year 1		Year 2		Year 3		Year 4		Year 5		
-		-		-		-		-		
\$ (780,000)	\$	(240,000)	\$	(240,000)	\$	(360,000)	\$	(360,000)	\$	(1,980,000)
\$ (1,030,000)	\$	(240,000)	\$	(240,000)	\$	(360,000)	\$	(360,000)	\$	(2,230,000)
\$ -	\$	1,030,000	\$	610,000	\$	-	\$	-	\$	-
\$ (1,500,000)	\$		\$	(840,000)	\$	-	\$	-	\$	(1,500,000)
\$ -	\$	-	\$	-	\$	10,000	\$	370,000	\$	-
\$ 1,500,000	\$	1,500,000	\$	1,500,000	\$	1,500,000	\$	1,500,000	\$	1,500,000
\$ (1,030,000)	\$	420,000	\$	610,000	\$	-	\$	-	\$	-
\$ -	\$	(660,000)	\$	(840,000)	\$	-	\$	-	\$	(1,500,000)
\$ -	\$	-	\$	(10,000)	\$	(360,000)	\$	(360,000)	\$	(730,000)
\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
\$ 1,030,000	\$	610,000	\$	_	\$	-	\$	-	\$	-
\$ (1,500,000)	\$	(840,000)	\$	-	\$	-	\$	-	\$	-
\$ -	\$	-	\$	10,000	\$	370,000	\$	730,000	\$	730,000
\$ 1,500,000	\$	1,500,000	\$	1,500,000	\$	1,500,000	\$	1,500,000	\$	1,500,000
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<sup>&</sup>lt;sup>1</sup> For purposes of this analysis, the Stalking Horse Bidder's secured claim is considered valid and unchallenged. The Debtor and Committee reserve all rights with respect to the validity and amount of the Stalking Horse Bidder's alleged secured claim.

Exhibit B (2) 5 of 7

Choxi.com, Inc.

Net Income

**Total Shareholders' Equity** 

**Total Liabilities & Equity** 

**Analysis of Balance Sheets for the Stalking Horse Entities** 

Liquation Analysis as of 9/30/16

Source: The information contained in this analysis was obtained from the September 30, 2016 Balance Sheets of the Stalking Horse Entities

	9/30/2016	%		Liquidatio	on Analysis	
Assets				High		Low
Cash	\$ 425,135	2.3%	100%	\$ 425,135	100%	\$ 425,135
Accounts Receivable	5,280,050	28.8%	80%	4,224,040	50%	2,640,025
Inventory	11,066,405	60.4%	60%	6,639,843	30%	3,319,922
Other Current Assets - Prepaid Income Taxes	54,073	0.3%	0%	-	0%	-
Other Current Assets - Advance to Employee	30,000	0.2%	50%	15,000	50%	15,000
Buildings and Other Depreciable Assets	232,280	1.3%	50%	116,140	50%	116,140
Less: Accumulated Depreciation	(205,777)	-1.1%				
Other Assets - Loan Receivable Officers	107,388	0.6%	50%	53,694	50%	53,694
Other Assets - Loan Receivable Others	(147,750)	-0.8%	50%	(73,875)	50%	(73,875)
Other Assets - Loan Receivable Affiliates	1,389,601	7.6%	50%	694,801	50%	694,801
Other Assets - Security Deposit	79,051	0.4%	100%	79,051	100%	79,051
Total Assets	\$ 18,310,457	100.0%		\$ 12,173,829		\$ 7,269,892
Liabilities						
Accounts Payable	\$ 12,280,064	89.3%	100%	\$ 12,280,064	100%	\$ 12,280,064
Credit Cards	(11,457)	-0.1%	100%	(11,457)	100%	(11,457)
Other Current Liabilities - Due from Affiliate	1,293,379	9.4%	100%	1,293,379	100%	1,293,379
Other Current Liabilities - Accrued Expenses	5,000	0.0%	100%	5,000	100%	5,000
Other Current Liabilities - Net Payroll & Taxes Payable	6,378	0.0%	100%	6,378	100%	6,378
Other Current Liabilities - Accrued Payroll & Taxes	173	0.0%	100%	173	100%	173
Long Term Liabilities - HSBC Loan	156,069	1.1%	100%	156,069	100%	156,069
Other Liabilities - Due to Related Party	20,000	0.1%	100%	20,000	100%	20,000
Total Liabilities	13,749,607	100.0%		\$ 13,749,607		\$ 13,749,607
Capital Stock	4,000		Liq. Value	\$ (1,575,778)	Liq. Value	\$ (6,479,714)
Additional Paid-In Capital	25,000					
Dividend Distribution	(288,546)		<sup>1</sup> As this incl	udes buildings w	e used a 509	% discount rate
Owners' Equity	35,431		as it is uncl	ear what the act	ual breakdov	vn maybe.
Retained Earnings	2,228,554					

2,556,411

4,560,850

\$ 18,310,457

Exhibit C Page 6 of 7

Choxi.com, Inc.

**Analysis of Balance Sheets for Source Force** 

Liquation Analysis as of 12/31/16

Source: The information contained in this analysis was obtained from the December 31, 2016 Balance Sheet of Source Force

	1	2/31/2016	<u>%</u>
<u>Assets</u>			
Cash	\$	226,647	6.2%
Accounts Receivable		898,406	24.4%
Inventory		2,547,674	69.3%
Depreciable Assets		49,651	1.4%
Depreciation		(49,651)	-1.4%
Other Assets - Security Deposit		3,314	0.1%
Total Assets	\$	3,676,041	100.0%
<u>Liabilities</u> Accounts Payable Credit Card Payable	\$	50,352 27,369	
Other Current Liabilities  Total Liabilities		14,721 <b>92,442</b>	15.9% <b>100.0%</b>
Equity Capital Stock Additional Paid In Capital Retained Earnings Total Equity		1,000 265,845 3,501,638 <b>3,768,483</b>	100.0%
Total Liabilities & Equity	\$	3,676,041	

		Liquidation	n Analysis		
	High			Low	I
100%	\$	226,647	100%	\$	226,647
80%		718,725	50%		449,203
60%		1,528,604	30%		764,302
30%		14,895	30%		14,895
0%		-	0%		-
0%		-	0%		-
	\$	2,488,871		\$	1,455,047
100%	\$	50,352	100%	\$	50,352
100%		27,369	100%		27,369
100%		14,721	100%		14,721
	\$	92,442		\$	92,442
Liq. Value	\$	2,396,429	Liq. Value	\$	1,362,605

<sup>&</sup>lt;sup>1</sup> As this does not indicate that buildings are included, we estimated a 30% realization rate.

Exhibit D Page 7 of 7